

MICHAEL KORS (KORS) Fiscal 4Q17 Results: Beats Expectations, but Guides Down for FY18 and Plans to Close Stores

Figure 1. Michael Kors Fiscal 4Q17 Key Metrics

	4Q17	4Q16	YoY Change
Total Revenues (USD Bil.)	\$1.06	\$1.20	(11.2)%
Gross Margin	60.1%	59.9%	14 bps
Adjusted SG&A/Sales	44.0%	36.9%	711 bps
Adjusted Operating Margin	14.2%	21.3%	(707) bps
Adjusted EPS (USD)	\$0.73	\$1.02	(28.8)%

Source: Company reports/Fung Global Retail & Technology

- **Michael Kors reported fiscal 4Q17 adjusted EPS of \$0.73, down 28.8% from \$1.02 in the year-ago quarter, but ahead of the \$0.70 consensus estimate. Revenues were \$1.06 billion, down 11.2% year over year, but slightly ahead of the \$1.05 billion consensus estimate.**
- **Comps declined by 14.1%, and were down 13.6% on a constant currency basis. As part of a retail fleet optimization, the company plans to close 100–125 full-price retail stores over the next two years.**
- **For FY18, the company guided for EPS of \$3.57–\$3.67 versus consensus of \$3.94 and for revenues of \$4.25 billion versus consensus of \$4.37 billion.**

Fiscal 4Q17 Results

Michael Kors reported fiscal 4Q17 total revenues of \$1.06 billion, down 11.2% year over year, but slightly ahead of the \$1.05 billion consensus estimate. On a constant currency basis, total revenues were down 10.6%. FY17 comprised 52 weeks versus 53 weeks for FY16; the additional week in FY16 raised revenues by \$34 million.

Comps declined by 14.1% as reported in the quarter and decreased by 13.6% on a constant currency basis.

The company's operating margin declined by 707 basis points, primarily due to the inclusion of business in Greater China and investments in new stores, e-commerce, omnichannel capabilities and infrastructure improvements, as well as deleveraging.

Adjusted EPS was \$0.73 versus \$1.02 in the year-ago quarter, but was ahead of the \$0.70 consensus estimate. The figure excludes \$193.8 million of noncash impairment charges primarily associated with underperforming full-price retail stores. GAAP EPS was \$(0.17).

Details from the Quarter

Retail net sales increased by 0.5%, to \$575.3 million, driven primarily by 159 new store openings, including 111 stores that resulted from the acquisition of the previously licensed operation in Greater China.

Wholesale net sales declined by 22.8%, to \$456.1 million, and declined by 22.3% in constant currency. Licensing revenue declined by 6.2%, to \$33.4 million.

Total revenue in the Americas declined by 18.0%, to \$721.0 million as reported, and declined by 18.3% in constant currency. Europe revenue declined by 15.3%, to \$215.2 million as reported, and decreased by 11.5% in constant currency. Asia revenue



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increased by 96.3%, to \$128.6 million as reported, and increased by 95.1% in constant currency.

As of the end of the quarter, the company operated 827 retail stores, including concessions, plus 133 additional retail stores, including concessions, operated through licensing partners, for a total of 960 stores.

Management commented that FY17 had been challenging given the difficult retail environment and elevated promotional levels.

FY17 Results

For the year, total revenue declined by 4.6%, to \$4.49 billion from \$4.71 billion in the prior year, and was down 4.4% in constant currency.

Retail net sales increased by 7.4%, to \$2.57 billion, on a comp decrease of 8.3%. In constant currency, retail net sales grew by 7.8% and comparable sales declined by 8.1%.

Wholesale net sales declined by 17.2%, to \$1.78 billion, and declined by 17.0% in constant currency. Licensing revenue declined by 15.9%, to \$145.8 million.

Outlook

Looking ahead, the company plans to expand its fashion innovation in its accessories assortments, right-size its store fleet and elevate its store experience. Management commented that FY18 will be a transition year to establish a new baseline before returning to long-term growth.

Separately, the company announced plans to improve the profitability of its store fleet by closing 100–125 full-price retail stores over the next two years, which should realize ongoing annual cost savings of \$60 million.

FY18 Guidance

For FY18, the company expects EPS of \$3.57–\$3.67 versus consensus of \$3.94 and revenues of \$4.25 billion versus consensus of \$4.37 billion.

1Q18 Guidance

For 1Q18, the company guided for EPS of \$0.60–\$0.63 versus consensus of \$0.80 and for revenues of \$910–\$930 million versus consensus of \$940 million.



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